

Tri-County Juvenile Justice Board

Strategic Plan

**Serving Torrance County and areas of Southern Santa Fe and
Eastern Bernalillo Counties within the Moriarty-Edgewood
School District**

Adopted March 29, 2012



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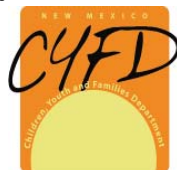


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1. Executive Summary: The Tri-County Juvenile Justice Board (TCJJB) Strategic Plan has been developed to guide the community to increase the emphasis on prevention and early intervention services and to implement alternatives to detention. The plan is designed to be re-evaluated and adjusted to reflect changes in the community. It serves as a strategic plan for the Board to address the priorities identified in the TCJJB's Community Assessment.

The TCJJB was established in February 2010 by the Torrance County Commission. It consists of a combination of voting members, ex-officio members and general members. Voting members serve for staggering terms of 1 to 3 years and are representative of education, mental or primary health care, juvenile justice, law enforcement, child welfare, employment, youth-oriented organizations, faith communities, recreation and the business community. Members include residents of Torrance, Santa Fe and Bernalillo Counties who have demonstrated leadership, involvement or collaboration in juvenile delinquency prevention and gang prevention. The Board's duties and responsibilities are to: 1) Identify mechanisms for the prevention, treatment and crisis intervention of juvenile delinquency before children and youth engage in self-destructive behaviors which may lead to their arrest, detention and harm to themselves and others; 2) Examine strategies or graduated sanctions designed to address and encourage youth, parent, school and community involvement and interaction in reducing risk factors and increasing protective factors to develop a range of services that provide an alternative to detention; 3) Work collaboratively with youth groups to ensure youth involvement and participation in planning, coordination and implementation of initiatives; 4) Partner with neighboring counties to address issues in juvenile justice that cross Bernalillo, Santa Fe and Torrance Counties; and 5) Work with CYFD, local governments, school districts, youth service community, government organizations and other entities whose purpose is to assist children and families.

Face to face interviews and focus groups were utilized to gather residents' and key stakeholders' perceptions of the strengths and areas of concern related to youth at risk for juvenile delinquency in Torrance County and the portions of Southern Santa Fe and Eastern Bernalillo Counties served by the Moriarty-Edgewood School District. DFL ASSOCIATES INC. was contracted to coordinate this effort and conducted a series of 6 focus groups with community organizations, including youth groups, and 21 key person interviews with recognized community leaders. The community assessment was developed as the result of a detailed profile and gap analysis and constitutes the basis for the continuing process of planning, development, implementation and evaluation essential for the development of the Tri-County Juvenile Justice Board's Strategic Plan. Ongoing dialogue about problem identification and emerging issues will continue through TCJJB meetings, community forums, community-based trainings, and semi-annual Youth Leadership Summits. The TCJJB approved the 2011 Community Assessment and identified the most pressing delinquency prevention priorities on June 28, 2011.

The primary community assets identified through the interview process are: rural lifestyle; geography/space; core group of people dedicated to family and children; history of self-reliance – able to do a lot with limited resources; support from churches; and the service providers. The primary school assets identified are: dedicated teachers, principals and staff committed to children's education and positive development; School Resource Officers; schools are inclined to work with kids if they know of problems and are best entities in County for meeting overall needs of kids. Primary family assets are identified as: strong family ties; positive modeling behaviors in many families; and home visiting services.

The factors most often identified as major challenges in the community: transportation/mobility barriers; limited meaningful and engaged activity with caring adults/ mentors; limited facilities and pro-social

activities outside of school; very limited employment & skills building opportunities; limited therapeutic and intensive outpatient services. Most frequently identified challenges in the schools: truancy (much on campus at Moriarty High); educational neglect; aggressive/bullying behavior by students; professional development for teachers to deal with increasing poverty and dysfunction in students' families; and limited counseling and social workers to help identify and refer students who need help. Primary family challenges identified are: financial stress; social isolation; no parent support groups; limited in-home services; parent engagement with children and their schools; supervision of children; parent accountability; culture of drug & alcohol abuse; culture of violence; gang involvement; abuse and neglect .

The TCJJB examined primary and secondary data and the capacity of the Board and community to affect significant change and ranked priorities based on urgency, impact, feasibility, and current action or investment. Two priorities were identified: 1) Abuse and Neglect is identified as the over-arching issue impacting youth and families and contributing to juvenile delinquency. 2) Capacity Building is crucial to sustaining a broad community-based approach to reduce abuse, neglect and juvenile delinquency.

The strategic plan that follows includes a Community Action Plan which outlines our established goals, objectives, community partners and resources, and the resulting health status outcomes and indicators that we aim to improve. The plan was adopted by the full Board on March 29, 2012 and is intended to be a living document subject to review and revision.

The TCJJB Community Assessment and Strategic Plan are both available at www.torrancecountynm.org under Downloads for the County Commission.

2. Introduction:

a. Purpose of the Plan: The Tri-County Juvenile Justice Board (TCJJB) developed this comprehensive plan to positively impact at-risk youth and juvenile delinquency prevention. The Plan reflects current most pressing needs and priorities, identifies community-wide goals and objectives for addressing those priorities, and is intended to be fully re-evaluated every few years to adjust to changes in the community. It serves as a strategic plan for the TCJJB, but is also intended for use by resource developers, planners, community health service providers, and the community at large. The Tri-County Juvenile Justice Board Strategic Plan is informed by data included in the Tri-County Juvenile Justice Board Community Assessment. Both documents will be publicly available at www.torrancecountynm.org under Downloads for the County Commission.

b. Brief Community Description: Torrance County covers 3,355 square miles and is a sparsely populated (4.9 people/ sq. mi.) frontier county. The primary municipalities are Moriarty and Edgewood in the north and Estancia and Mountainair in the central and southern regions, but a significant portion of the population lives in unincorporated County. Ranching and farming communities as well as several culturally unique Mexican land grant communities still impart significant influence on the rural nature of life in much of the County. Torrance County is located in central NM and borders seven counties: Bernalillo, Santa Fe, San Miguel, Guadalupe, Lincoln, Socorro and Valencia. The northern region is a rapidly developing commuter corridor characterized by bedroom communities with residents commuting to Albuquerque or Santa Fe for work. The Town of Edgewood is aggressively pursuing growth and economic development and the City of Moriarty is focused on attracting new businesses. Clines Corners to the east is an expanding travel center located at the juncture of I-40 and NM Hwy 285. For the central and southern regions, large dairies, ranches and greenhouses are the major employers and the region attracts a large immigrant population, legal and undocumented, who provide a labor base for the employers. Corrections Corporation of America's correctional facility is the other significant employer. There is some residential development in the Mountainair area where large ranches and landholdings are being divided into planned area developments or subdivisions where the average parcel ranges from 40 to 160 acres.

Torrance County experienced a 3.1% decrease in population between the 2000 and 2010 Census from 16,911 to 16,383. The Hispanic population increased by 1.8% from 6,283 to 6,399. The County experienced a significant decrease (-23.1%) in the population under 18 years. Conversely, Edgewood (in Southern Santa Fe County but part of Moriarty-Edgewood School District) experienced a 97.3% increase in population between 2000 and 2010 from 1,893 to 3,735. The Hispanic population increased by 129.9% from 385 to 885 and population under 18 years increased by 50.0% from 622 to 933. **SOURCE:** Mid Region Council of Governments, US Census Bureau 2000 and 2010 Redistricting Data (PL 94-171)

Torrance County's 2010 percentage of unemployed was 5th highest in the State and higher than the US percentage: 10.3% Torrance; 8.4% NM; 9.6% US. **SOURCE:** NM Indicator Based Information System <http://ibis.health.state.nm.us/community/highlight/Unemploy.Cnty/GeoCnty/57.html> Torrance County's percentage of children living in poverty in 2009 was 8th highest in the State: 36.5% Torrance; 28.85 NM; 20% US. **SOURCE:** NM Indicator Based Information System <http://ibis.health.state.nm.us/community/highlight/NMPopDemoChildPov.Cnty/GeoCnty/57.html>. The primary community assets as it relates to young people are: rural lifestyle; geography/space; core group of people dedicated to family and children; history of self-reliance – able to do a lot with limited resources; support from churches; and the service providers. The primary school assets identified are: dedicated teachers, principals and

staff committed to children's education and positive development; School Resource Officers; schools are inclined to work with kids if they know of problems and are best entities in County for meeting overall needs of kids. Primary family assets are identified as: strong family ties; positive modeling behaviors in many families; and home visiting services. The factors most often identified as major challenges relating to young people in the community: transportation/mobility barriers; limited meaningful and engaged activity with caring adults/mentors; limited facilities and pro-social activities outside of school; very limited employment & skills building opportunities; limited therapeutic and intensive outpatient services. Most frequently identified challenges in the schools: truancy (much on campus at Moriarty High); educational neglect; aggressive/bullying behavior by students; professional development for teachers to deal with increasing poverty and dysfunction in students' families; and limited counseling and social workers to help identify and refer students who need help. Primary family challenges identified are: financial stress; social isolation; no parent support groups; limited in-home services; parent engagement with children and their schools; supervision of children; parent accountability; culture of drug & alcohol abuse; culture of violence; gang involvement; abuse and neglect. **SOURCE:** Tri-County Juvenile Justice Board 2011 Community Assessment.

c. Description of the Planning Process: The TCJJB believes that the local community is in the best position to address the health and social needs of its residents. The TCJJB membership is representative of the diverse population within the tri-county community and recognizes the juvenile justice concerns of multiple sectors including, but not limited to: residents of all ages; community program providers; local, county and state officials; law enforcement officials; agency representatives; school personnel; faith-based organizations; community and business leaders; medical and mental health providers. The TCJJB recognizes that public and private partnerships are crucial to the success of activities designed to foster healthy conditions at the community and family levels.

Face to face interviews and focus groups were utilized to gather residents' and key stakeholders perceptions of the strengths and areas of concern related to youth at risk for juvenile delinquency in Torrance County and the portions of Southern Santa Fe and Eastern Bernalillo Counties served by the Moriarty-Edgewood School District. DFL ASSOCIATES INC was contracted to coordinate this effort and conducted a series of 6 focus groups with community organizations, including youth groups, and 21 key person interviews with recognized community leaders. The community assessment was developed as the result of a detailed profile and gap analysis and constitutes the basis for the continuing process of planning, development, implementation and evaluation essential for the development of the Tri-County Juvenile Justice Board's Strategic Plan.

The TCJJB subsequently formulated the strategic plan to address identified priorities. Ongoing dialogue about problem identification and emerging issues will continue through TCJJB meetings, community forums, community-based trainings, and semi-annual Youth Leadership Summits. The TCJJB approved the 2011 Community Assessment and identified the most pressing delinquency prevention priorities on June 28, 2011.

The TCJJB's Strategic Planning Committee subsequently developed the framework for the Strategic Plan which was submitted to the full Board for final review on March 29, 2012. The plan was adopted by the Board with the acknowledgement that this is a living document subject to review and revision moving forward.

3. Vision and Mission of the Board:

Vision Statement: The vision of the Tri-County Juvenile Justice Board is to positively impact and enhance the lives of our youth to prepare for productive adulthood.

Mission Statement: The mission of the Tri-County Juvenile Justice Board is to develop a community network to serve and support the success of our youth and families in a positive, professional and organized manner.

Purpose: The Tri-County Juvenile Justice Board's (TCJJB) primary charge is to originate, coordinate, execute, and implement strategies and programs that seek out and obtain state, federal and other sources to fund and support initiatives, programs, services and activities that prevent and reduce juvenile delinquency and gang affiliation and involvement of children, and that increase the protective factors around children and youth. The second charge to the Tri-County Juvenile Justice Board is to develop a juvenile justice plan that covers the spectrum of prevention, intervention, and treatment strategies designed to address and encourage youth, parent, school and community involvement and interaction in reducing at-risk behaviors and in increasing protective factors.

4. Community Assessment Summary:

a. Summary of profile: Borrowing from the TCJJB's Vision Statement, "The vision of the Tri-County Juvenile Justice Board is to positively impact and enhance the lives of our youth to prepare for productive adulthood." While the community strives to maintain its wealth in rural assets, the issues that impact our at-risk youth are noted. Highlights from the Tri-County Juvenile Justice Board 2011 Community Assessment follow; **all data sources can be found in the profile.**

- Survey respondents identify the rural environment as what they like best about the Torrance Community. However, fewer employment and skills building opportunities are available in a rural environment. Median household incomes are below NM averages and both are well below those for the US. Of particular concern is that 2009 statistics reveal 36.5% of children under 18 are at or below poverty level in Torrance County, which is significantly higher than the NM average (28.8%) and well above the US average (20%).
- Another top challenge faced by families and community is the needs for recreational facilities and pro-social activities, including youth programs and parent support networks.
- The need to reduce risk behaviors in youth is evident from a number of indicators. A positive note is that teen birth rates (ages 15-17) for Torrance are well below the state average: 11.9 births per 100 girls for Torrance; 31.6 for NM; and 20.1 for US. Students surveyed in our school districts are above the NM and US average for youth who reported drinking before age 13 in 2009: 30.5% Torrance; 29.4% NM; 21.1% US. Of those who reported drinking in the previous 30 days, 39.1% of Torrance County youth (24.4% NM) report drinking at home. NM high school graduation rates fall below the US average – 2010 graduation rates are: NM: 67.3%; Estancia High 80%; Moriarty High 68.4%; Mountainair High 82.3%.
- Torrance County Domestic Violence Program data regarding offenders, along with increasing risk behaviors by youth associated with violence are indicators of a growing problem with violence in our community.

- State epidemiology data reveal a high rate of drug and alcohol-related deaths for Torrance County, and local service providers surveyed indicate high levels of substance abuse among adults. In addition to the youth alcohol use noted above, Torrance also rates higher than NM for middle school students who report ever using marijuana: 16.5% Torrance; 15.1% NM. Substance abuse is a considerable health issue for the Torrance community.
- Transportation and mobility are identified as barriers to accessing services. Still the primary barriers are noted as awareness of what services are available within the Torrance Community and stigma around accessing mental and behavioral health services.

b. Major health issues or problems

→ Abuse and Neglect: Abuse and neglect are known precursors to juvenile delinquency. In calendar year 2010 Torrance County rated 2nd highest in NM for substantiated child sexual abuse, 10th highest for substantiated physical abuse, and had the 7th highest substantiated child victim rate. Truancy and absenteeism are concerns related to educational neglect.

Very young children are particularly vulnerable to traumatic and stressful events. Early childhood trauma is a reaction to a traumatic event or situation that overwhelms a child's ability to cope, and inhibits him/her from moving forward with life in a normal manner. Child abuse and neglect is known to be a major cause of early childhood trauma along with family violence, crisis situations, absence of a supportive care giving environment, and chronic poverty, among others.

- Substance Abuse: Adult and youth substance use is evident from the data supports and from service providers working with at-risk and delinquent youth. A large percentage of Torrance youth are high-risk due to socioeconomic factors and family culture of drug and alcohol abuse. Youth substance abuse prevention efforts now are important in order to decrease the long-term adult substance abuse levels.
- Domestic and Community Violence: The data supports clearly identify violence as a prevalent problem in Torrance County. It is evident in self-reported behaviors by youth and in the growing number of victims and offenders seen through the Torrance County Domestic Violence Program.
- Capacity Building: Anecdotal evidence and the inventory of services and supports reveal the need to build capacity in several areas to help sustain community-based efforts to prevent abuse and neglect – opportunities for meaningful and engaged activity where youth work with caring adults around real issues that affect the common good; resources for truancy intervention; AA and NA support groups for youth; a network for parental support; and intensive outpatient therapy.

Ranking of health issues or problems: As resources diminish, the TCJJB strives to work strategically and leverage what we have to address the roots of our problems. Identified issues were examined in light of the following criteria: 1) Urgency – the issue has either gotten worse or continues to be worse than state or national rates; 2) Impact – the issue has serious and multiple impacts on people in the community; 3) Feasibility – the community is ready and willing to address the problem through local action; 4) Current Action or Investment – People have been engaged in addressing the issue and activities are under way that

should be continued. The issues of substance abuse and violence become increasingly important in these tough economic times and are issues that other groups working within the Torrance community have already taken the lead in addressing. Members of the TCJJB will continue to actively contribute to the Torrance County Substance Abuse Prevention Task Force and Torrance County Domestic Violence Task Force to support these community-based efforts. However, Abuse and Neglect is seen as the over-arching primary issue impacting our families and youth. Capacity Building to support and sustain the TCJJB and its community-based efforts is deemed to be the second issue of primary importance.

5. Priority Areas:

a. Priority selection and rationale: Based on assessment outcomes, data supports, compatibility with existing programs, and community readiness and willingness to address these issues, the Tri-County Juvenile Justice Board identified the following juvenile justice priorities in June 2011.

- ▶ **First Priority:** Abuse and Neglect is identified as the over-arching issue impacting youth and families and contributing to juvenile delinquency.

- ▶ **Second Priority:** Capacity Building is crucial to sustaining a broad community-based approach to reduce abuse, neglect and juvenile delinquency

b. **Problem analysis for each priority area:** Some of the key determinants/ risk factors and resulting consequences/ impacts identified by the Board are noted in the following tables for each identified priority.

► **First Priority: Abuse and Neglect**

Determinants / Risk Factors			Problem	Consequences / Impacts		
Community / Policy	Family / Peers	Individual		Individual	Family / Peers	Community / Policy
Economic conditions: poverty, unemployment	Physical abuse Sexual abuse	Low self-esteem Early trauma	Abuse and Neglect	Mental health issues: depression, anxiety, PTSD	Broken families Substance abuse	Social costs of family services Increase in crime
Lack treatment services	Physical neglect	Social isolation		Injury or death	Burden of health care costs	Costs to judicial & law enforcement systems
Limited positive role models	Multigenerational violence in family	Learned behavior		Detention and/or restitution costs: juvenile delinquent	Continuing cycles (multigenerational)	Costs to health care system
Stigma attached to treatment	Multigenerational substance abuse in family			Substance abuse		Costs of teen pregnancy & domestic violence
	Dysfunctional families			Teen pregnancy/ parenting		
	Gang influences					
	Social isolation					

▶ **Second Priority: Capacity Building**

Determinants / Risk Factors			Problem	Consequences / Impacts		
Community / Policy	Family / Peers	Individual		Individual	Family / Peers	Community / Policy
Insufficient information/ awareness	Low income	School truancy/ absenteeism	Capacity Building	Drop Outs	Disengaged parents/ children	Social costs of family services
Limited treatment services in rural areas	Lack of transportation	Little connection to community		Increased risky behaviors	Child abuse/ neglect	Costs to health care system
Very limited formal/ informal mentorship for youth	Limited in-home services	Boredom		Increased juvenile delinquency	Domestic violence	Costs of DWI, teen pregnancy, domestic violence
	Social isolation				Broken families	
	No parent support network					

c. Overall strategies chosen to address priority areas

► Abuse and Neglect

Goal 1: Enhance safety and well being of children in the tri-county region of Torrance, southern Santa Fe and eastern Bernalillo Counties

Strategies targeting the individualized environment:

- Provide Support: expand intensive outpatient therapy services available to children and families in the tri-county region
- Provide Support: increase in-home services for families

Strategies targeting the shared environment:

- Provide Information: raise awareness of early trauma and its long-term effects

Goal 2: Increase personal and family safety and resiliency for residents in the tri-county region of Torrance, southern Santa Fe and eastern Bernalillo Counties

Strategies targeting the individualized environment:

- Enhance Skills: promote positive parenting and child development education
- Provide Support: develop a parent support network

Strategies targeting the shared environment:

- Provide Support: promote school-based and community-based programs that teach anger management, bully proofing, problem solving, conflict resolution and interpersonal non-violent communication

► Capacity Building

Goal 1: Strengthen collaboration among community members, provider agencies, nonprofit organizations and federal, state, and local governments to support community efforts to prevent and reduce juvenile delinquency.

Strategies targeting the individualized environment:

- Enhance Skills: increase capacity of individual members and the board as a group to function as a community force for change by providing community forums, spring and fall youth leadership summits, and training on key issues annually.
- Provide Support: reduce JPO delinquent referrals
- Enhance Skills & Provide Support: increase collaboration with community partners to provide community service learning opportunities

Strategies targeting the shared environment:

- Change or Modify Policies: advocate for continued and expanded participation by schools in the Youth Risk and Resiliency Survey (YRRS) and widely disseminate results when released
- Enhance Access / Reduce Barriers: develop collaborative grant proposals to support truancy prevention programs
- Provide Support: increase support for after-school youth development and recreational resources

Goal 2: Develop standards of care to implement intervention services in a rural setting.

Strategies targeting the individualized environment:

- Enhancing access/ reducing barriers: Family Resource Homes; House Arrest Program; Tri-County Multipurpose Youth Center

Strategies targeting the shared environment:

- Modifying/changing policies to improve case processing on delinquent cases: Utilize statewide detention risk assessment instrument; Utilize Statewide Central Intake (SCI) detention screening call-in center before detaining any young person; Preliminary inquiry within 2 days of arrest for any youth held in detention; Adjudication hearing within 30 days of arrest for all youth who remain in detention pending adjudication

6. Community Action Plans:

The following pages will provide specific action plans chosen by our community to address the priorities discussed above. These action plans include:

- ⊕ **Goals** – broad, long-term statements of intent with respect to juvenile delinquency prevention
- ⊕ **Objectives** – specific statements of what the community wants to accomplish. Objectives are specific, measurable, achievable, time-framed, and can usually be accomplished within a year’s time frame.
- ⊕ **Community Resources** – the people and things that can be mobilized to accomplish the goals and objectives
- ⊕ **Outcomes** -- statements of exactly how juvenile delinquency prevention will be improved
- ⊕ **Indicators** -- the ways in which those changes will be measured

Priority One: Abuse and Neglect

Goal 1: Enhance safety and well being of children in the tri-county region of Torrance, southern Santa Fe and eastern Bernalillo Counties

- **Objective 1:** 20% decrease in child victim rate per 1,000 population as compared to calendar year 2010 baseline by 2015

<u>Strategy</u>	<u>Activity</u>	<u>Community Partners/Resources</u>	<u>Outcomes/Indicators</u>
<p><i>Individualized Environment</i> <u>Provide support:</u> Expand intensive outpatient therapy services available to children and families in the tri-county region</p>	<ul style="list-style-type: none"> • Bilingual early intervention • Therapists for child/adult sexual abuse • Intensive wrap-around services • Multi-systemic therapy 	<ul style="list-style-type: none"> ○ CYFD Protective Services ○ CYFD Youth and Family Services ○ Tri-County Juvenile Justice Board ○ Local health providers ○ Torrance County Behavioral Health Alliance/ JD7 Local Collaborative ○ Hogares Children’s Behavioral Health ○ PMS Santa Fe Community Guidance Center MST ○ NM Association for Infant Mental Health ○ Estancia and Moriarty Public Health Offices ○ Torrance County Head Start and Early Head Start ○ TCPO CYFD Children’s Trust Fund Program ○ Torrance County Domestic Violence Task Force ○ Partnership for a Healthy Torrance County 	<ul style="list-style-type: none"> • 15% decrease in substantiated allegations of child physical abuse as compared to calendar year 2010 baseline by 2014. • 20% decrease in substantiated allegations of child sexual abuse as compared to calendar year 2010 baseline by 2014. • # of child abuse cases screened out • # of child abuse cases substantiated • # of home visits • # of community/parents receiving education on early trauma and its long-term effects • 93% of child victims who do not experience another incident of substantiated abuse within 6 months of first substantiated abuse or neglect by 2013.
<p><i>Individualized Environment</i> <u>Provide support:</u> Increase in-home services for families</p>	<ul style="list-style-type: none"> • TCPO home visits • Early Head Start home visits • Multi-systemic therapy 		
<p><i>Shared Environment</i> <u>Provide information:</u> Raise awareness of early trauma and its long-term effects</p>	<ul style="list-style-type: none"> • Community and parent education • La Placita gang intervention 		

Priority One: Abuse and Neglect

Goal 2: Increase personal and family safety and resiliency for residents in the tri-county region of Torrance, southern Santa Fe and eastern Bernalillo Counties

- **Objective 2:** 10% decrease in rates of domestic and family violence in Torrance County by 2015

<u>Strategy</u>	<u>Activity</u>	<u>Community Partners/Resources</u>	<u>Outcomes/Indicators</u>
<p><i>Individualized Environment</i> <u>Enhance Skills:</u> Promote positive parenting and child development education</p>	<ul style="list-style-type: none"> • Raices y Alas (Roots and Wings) parent workshops • Positive Parenting with a Plan (Matthew Johnson program) • Mentoring for parents, family, youth 	<ul style="list-style-type: none"> ○ Torrance County Domestic Violence Program ○ Torrance County Domestic Violence Task Force ○ NM Children, Youth & Families Department ○ Torrance County Counseling ○ Trish Daino, LISW ○ Magistrate Court ○ District DV Court ○ District Attorney's Office ○ Hogares, Inc. ○ HSD Income Support Division ○ Estancia, Moriarty and Mountainair School Districts ○ RESPECT program team ○ Teen Court 	<ul style="list-style-type: none"> • 3 parent/adult workshops per year with a minimum of 25 unduplicated parents/adults for fiscal years 2012-2015 • Parent roundtables in Estancia, Moriarty and Mountainair by 6/30/2012 • # Mountainair students completing Olweus curriculum • # Moriarty students participating in Challenge Day • # students participating in week-long RESPECT program at Estancia, Moriarty and Mountainair High Schools • 5% increase in number of domestic violence victims/survivors who access counseling and other referrals by 2013 • 5% increase in number of adult domestic violence offenders who access counseling and other referrals by 2013 • 5% decrease in number of child victims of domestic violence by 2014 • 5% decrease in number of child witnesses to domestic violence by 2014
<p><i>Individualized Environment</i> <u>Provide Support:</u> Develop a parent support network</p>	<ul style="list-style-type: none"> • Parent roundtables • Peer to peer support 		
<p><i>Shared Environment</i> <u>Provide Support:</u> Promote school-based and community-based programs that teach anger management, bully proofing, problem solving, conflict resolution and interpersonal nonviolent communication</p>	<ul style="list-style-type: none"> • Olweus curriculum • Challenge Day • RESPECT program • Teen Court 		

Priority Two: Capacity Building

Goal 1: Strengthen collaboration among community members, provider agencies, nonprofit organizations and federal, state, and local governments to support community efforts to prevent and reduce juvenile delinquency.

- **Objective 1:** 20% decrease in JPO delinquency referrals by 2015

<u>Strategy</u>	<u>Activity</u>	<u>Community Partners/Resources</u>	<u>Outcomes/Indicators</u>
<p><i>Individualized Environment</i> <u>Enhance Skills:</u> Increase capacity of individual members and the board as a group to function as a community force for change by providing community forums, leadership summits, and training on key issues annually.</p>	<ul style="list-style-type: none"> • Parent roundtables • Community substance abuse prevention forum • Spring youth leadership summit • Fall youth leadership summit 	<ul style="list-style-type: none"> ○ Tri-County Juvenile Justice Board ○ CYFD Juvenile Justice Services ○ Estancia, Moriarty and Mountainair School Districts and School Health Advisory Councils (SHAC) ○ Estancia, Moriarty and Mountainair Police Departments ○ Torrance County Sheriff's Office ○ 7th Judicial District Children's Court ○ PHTC Substance Abuse Prevention Task Force ○ Torrance County Behavioral Health Alliance and JD7 Local Collaborative ○ Local behavioral health providers ○ SAMHSA Drug-Free Communities Initiative ○ Torrance County DWI Program ○ Teen Court ○ Children, Youth & Families Enforcement of Underage Drinking Laws Program ○ NM Prevention Network ○ Local service organizations 	<ul style="list-style-type: none"> • Parent roundtables established in Estancia, Moriarty and Mountainair by 6/30/2012 • # participants in community forums • # participants in youth leadership summits • 10% decrease in middle and high school truancy rates by 2015 • 10% increase in evidence-based truancy prevention programs by 2013 • 10% decrease in Out of School Suspensions (OSS) by 2014 • 5% Increase in community service options by 2013 • 90% community service participant completion by 2014 • 90% EGALA participant completion by 2013 • Establishment of RAC by 2015
<p><i>Individualized Environment</i> <u>Provide Support:</u> Implement Juvenile Adjudication Grant</p>	<ul style="list-style-type: none"> • EGALA equine assisted therapy • Community service opportunities 		
<p><i>Shared Environment</i> <u>Enhance Access/ Reduce Barriers:</u> Develop collaborative grant proposals to support truancy prevention programs</p>	<ul style="list-style-type: none"> • Visit Bernalillo Receiving and Assessment Center (RAC) • Identify potential local and regional resources for RAC 		
<p><i>Individualized Environment</i> <u>Enhance Skills & Provide Support:</u> Increase collaboration with community partners to provide</p>	<ul style="list-style-type: none"> • Monthly mobile food pantry in Estancia 		

community service learning opportunities	<ul style="list-style-type: none"> • Remarking the field at MOPT during Red Ribbon Week 	<ul style="list-style-type: none"> ○ Teen Outreach Program (TOP) ○ Teens Need Teens (TNT) ○ Local businesses 	
<i>Shared Environment</i> <u>Provide Support:</u> Increase support for after-school youth development and recreational resources	<ul style="list-style-type: none"> • Family movie nights in Estancia twice/month • Teen Fest in June 		

Goal 2: Develop standards of care to implement intervention services in a rural setting.

- **Objective 2:** 25% reduction in commitment to CYFD facilities for chronic delinquent offenders by 2015 through increased local supervision and therapeutic programming

<u>Strategy</u>	<u>Activity</u>	<u>Community Partners/Resources</u>	<u>Outcomes/Indicators</u>
<p><i>Individualized Environment</i> <u>Enhancing access/ reducing barriers:</u></p> <ul style="list-style-type: none"> • Family Resource Homes • House Arrest Program • Tri-County Multipurpose Youth Center 	<ul style="list-style-type: none"> • Recruit community residents to serve as Family Resource Homes (short-term shelter) • Conduct background checks and home inspections, and provide extensive training to ensure FRHs are prepared to offer safe and skilled supervision and achieving community safety • Utilize GPS or increased surveillance of offenders for House Arrest Program • Screening and appropriate placement through Tri-County Multipurpose Youth Center 	<ul style="list-style-type: none"> • Tri-County Juvenile Justice Board • CYFD Juvenile Justice Services • CYFD State Central Intake • CYFD Protective Services • Law Enforcement – officers and compliance monitors 	<p>** Outcomes/Indicators to be consistent with Juvenile Detention Alternatives Initiative (JDAI) as it develops.</p> <ul style="list-style-type: none"> • __ FRHs established by ____ • Establishment of day/evening reporting center by 2013 • __% increase in participation in house arrest program for adjudicated juveniles by ____
<p><i>Shared Environment</i> <u>Modifying/changing policies: Improve case processing on delinquent cases.</u></p> <ul style="list-style-type: none"> • Utilize statewide detention risk assessment instrument • Utilize Statewide Central Intake (SCI) detention screening call-in before detaining any young person • Preliminary inquiry within 2 	<ul style="list-style-type: none"> • Ongoing data assessment to determine detention usage • Organize committee to study problems, identify state of the art practices, and brainstorm strategies to adapt model programs to rural content • Immediate assessment of detained clients to determine treatment needs 	<ul style="list-style-type: none"> • CYFD Juvenile Justice Services • CYFD State Central Intake • 7th Judicial District Court • District Attorney • Public Defender • Law Enforcement – officers and compliance monitors 	<p>** Outcomes/Indicators to be consistent with Juvenile Detention Alternatives Initiative (JDAI) as it develops.</p> <ul style="list-style-type: none"> • __% compliance on preliminary inquiry within 2 days of arrest by 20__ • __% compliance on adjudication hearing within 30 days of arrest for all youth who remain in

days of arrest for any youth held in detention

- Adjudication hearing within 30 days of arrest for all youth who remain in detention pending adjudication

detention pending adjudication by 20__

Thank you for your interest in the success of our youth.

If you would like additional information about the Tri-County Juvenile Justice Board or this strategic plan, please contact the Juvenile Justice Continuum Coordinator, Patricia A. Lincoln.

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Coordinator's office is located at the DWI Victims' Memorial of Perpetual Tears in Moriarty NM.